20 YEARS ANNIVERSARY

Entering the AI Era

20 years of innovation. One mission. What's next?



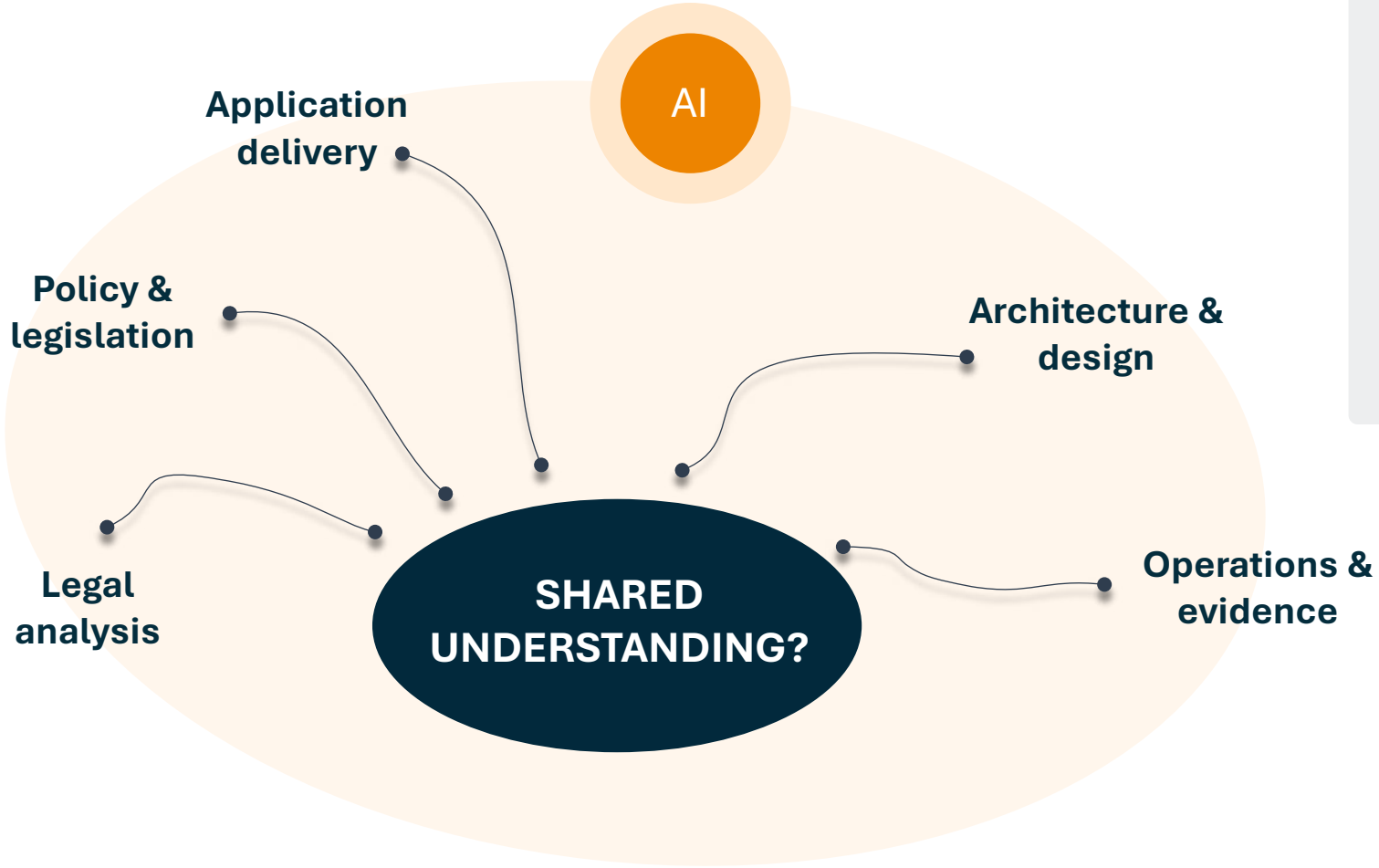
Gartjan Grijzen
Chief Technology Officer

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OPENING QUESTION

Different communities. Loosely connected. One shared future.



Each community has its own expertise, language, and artifacts.
AI affects them all.

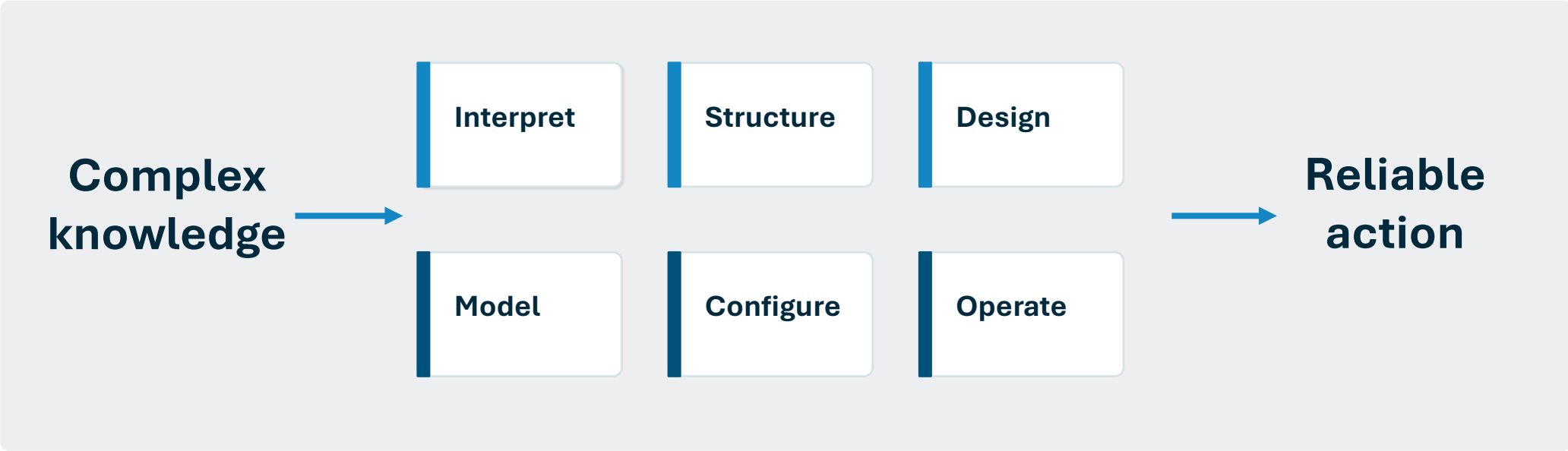
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since
2006
There was one mission

ONE ENDURING PURPOSE

Supporting knowledge workers has always been our mission



The translation is multidisciplinary and iterative. It requires expertise, judgment, validation, and learning.

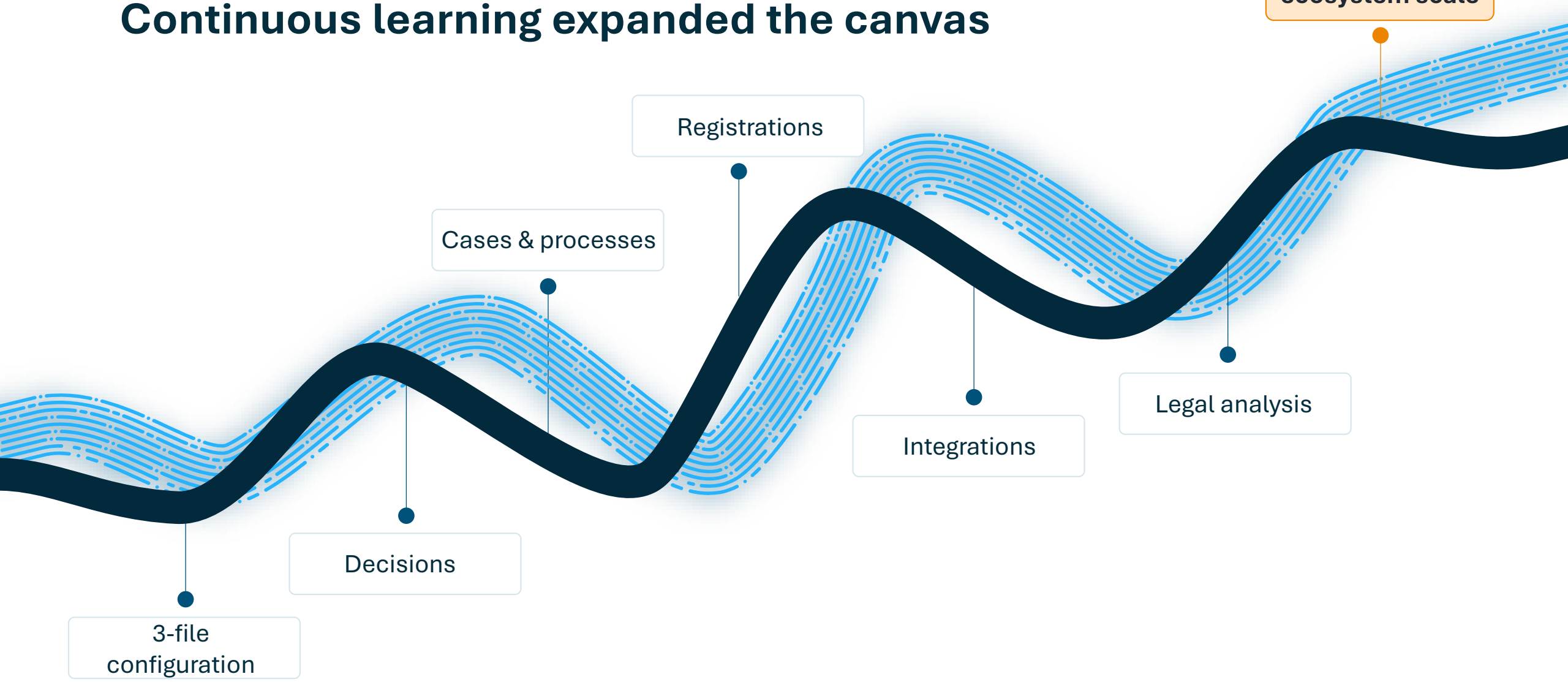
Our role is to support the thinking and automate the mechanics wherever possible.

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EVOLUTION

Continuous learning expanded the canvas



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FOUR FORCES RESHAPING OUR REALITY

More volume. Faster change. Distributed responsibility. AI acceleration.

These forces create opportunity. They also increase the need for connection, governance, and control.



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FORCE 1

Everything is increasing

Regulation	Sources	Data	Applications
Standards	Dependencies	Technologies	Stakeholders

RELATIONSHIPS & DEPENDENCIES

The challenge is not only volume. Every addition creates more relationships and more opportunities for inconsistency.

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FORCE 2

Everything is changing faster

The world moves

Regulation
Threats
Technology
Standards

The organization moves

Policies
Organization
Implementations
Dependencies



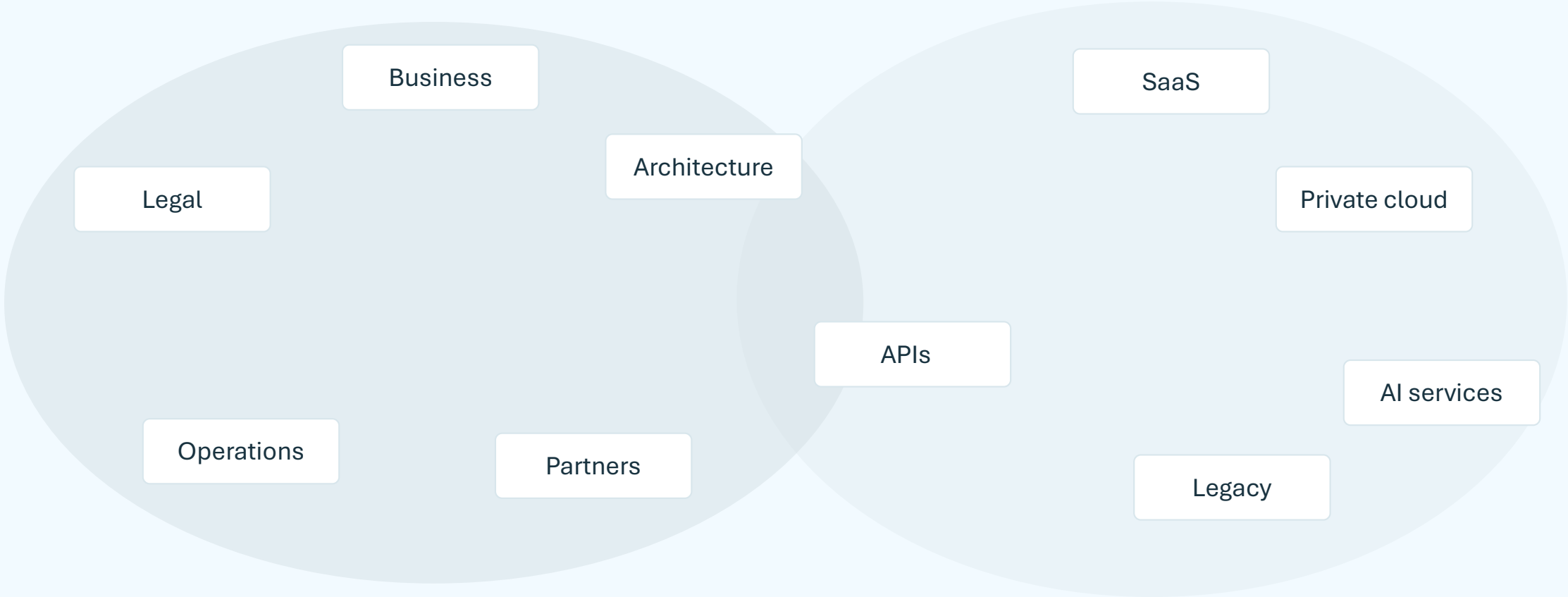
Point-in-time documentation loses value when both sides keep moving.

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FORCE 3

Everything is becoming more distributed



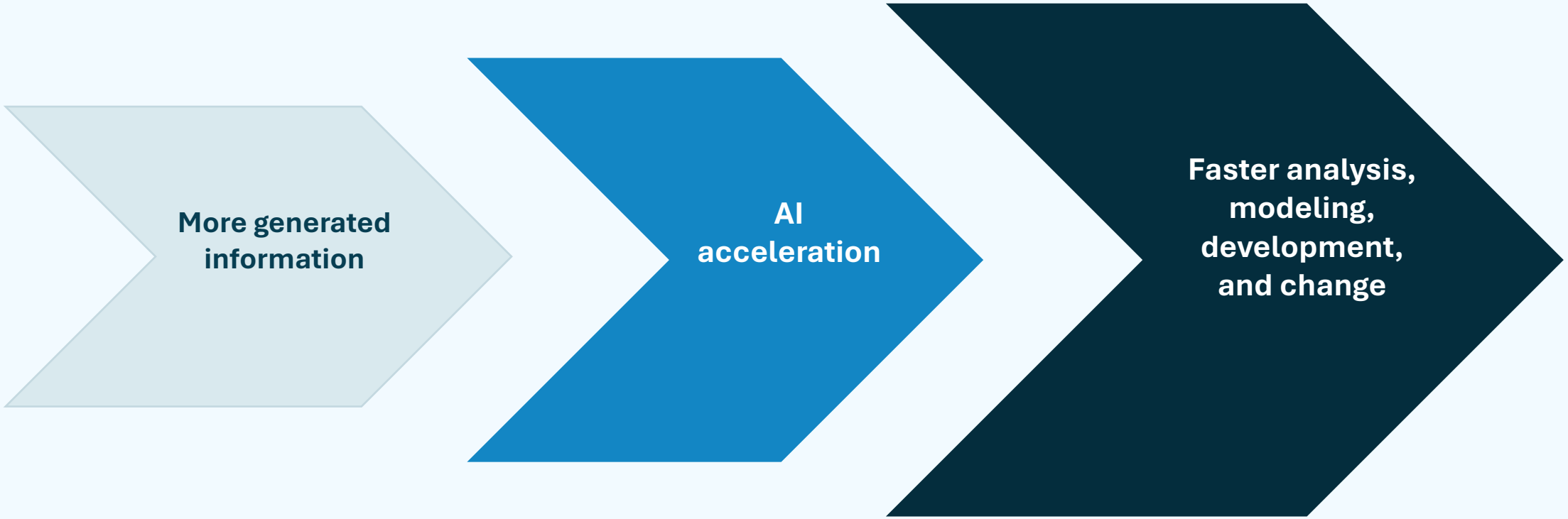
Distribution creates choice and specialization. It also raises the need for shared meaning, identity, integration, and end-to-end oversight.

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FORCE 4

AI multiplies both speed and volume



Using AI is necessary to keep up. Using it responsibly requires authoritative knowledge, provenance, validation, and traceability.

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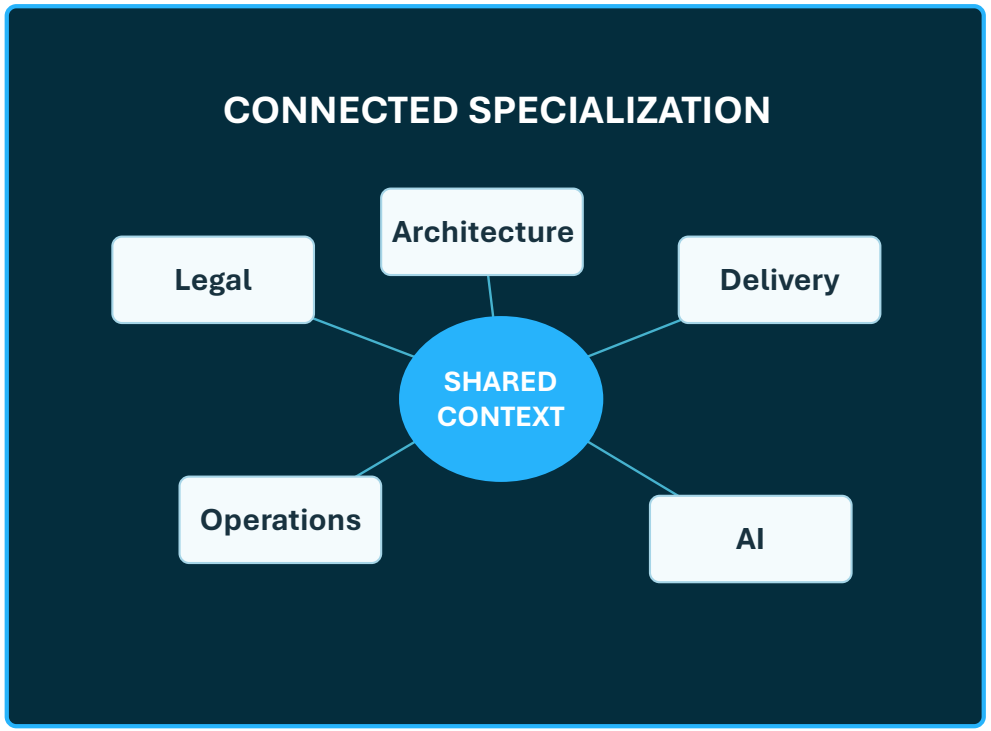
THE CENTRAL TENSION

Disconnected excellence is no longer enough

SPECIALIST EXCELLENCE, BUT DISCONNECTED

- Legal analysis
- Enterprise architecture
- Processes & decisions
- Information models
- Application design
- Technical architecture
- Operations & evidence
- AI





Do not eliminate specialist perspectives. Connect and govern them.

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WHAT ORGANIZATIONS NEED

The destination is an organizational capability, not a product feature

A connected, governed, and maintainable understanding of regulatory and organizational reality

- People & decisions
- Applications & services
- Change & evidence

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FROM OBSERVATION TO RESPONSE

Why the Digital Regulatory Twin has become necessary

Enduring mission

Turn complex knowledge and design into reliable action.

Changing reality

More volume, faster change, distribution, and AI acceleration.

Structural challenge

Specialist perspectives remain disconnected.

Connect and govern knowledge as a long-lived asset

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DIGITAL REGULATORY TWIN

A concise definition

A governed and continuously maintained model that connects authoritative regulatory knowledge and its interpretation to organizational reality, operational implementations, and applications.



AI-enabled applications

AI needs governed context, provenance, and guardrails.

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FROM APPLICATION-CENTERED MODELS TO AN ORGANIZATIONAL KNOWLEDGE ASSET

What changes when the connected model moves to organizational scale?

	APPLICATION-CENTERED	ORGANIZATIONAL SCALE
SCOPE	Relevant knowledge for a solution	Wider regulatory and organizational reality
STAKEHOLDERS	Teams needed to deliver and operate it	Continuing community that creates, governs, validates, and uses knowledge
REUSE	Within an implementation or solution family	Across applications, domains, organizations, and communities
GOVERNANCE	Project, design, or application artifacts	**Authoritative asset with its own lifecycle**

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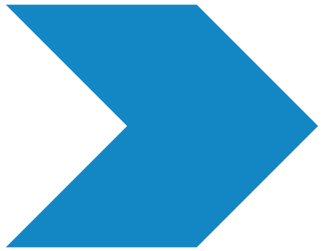
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THE CENTRAL DISTINCTION

The model becomes a governed foundational asset

APPLICATION-CENTERED MODEL

Model → solution
Primarily supports delivery and operation



FOUNDATIONAL ORGANIZATIONAL ASSET

Model → people, applications, AI, audit, change
Governed through its own lifecycle

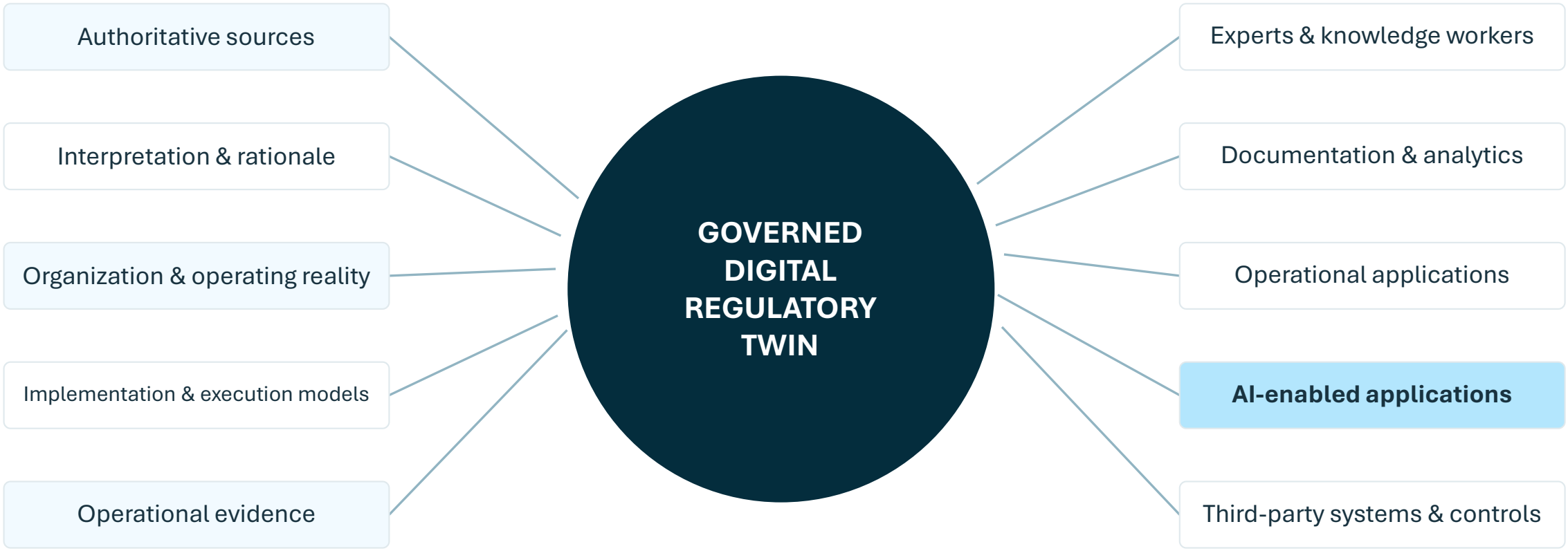
When the connected model has value beyond one implementation, it needs a lifecycle beyond that implementation.

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ONE GOVERNED LANDSCAPE

The DRT connects knowledge domains to many forms of use



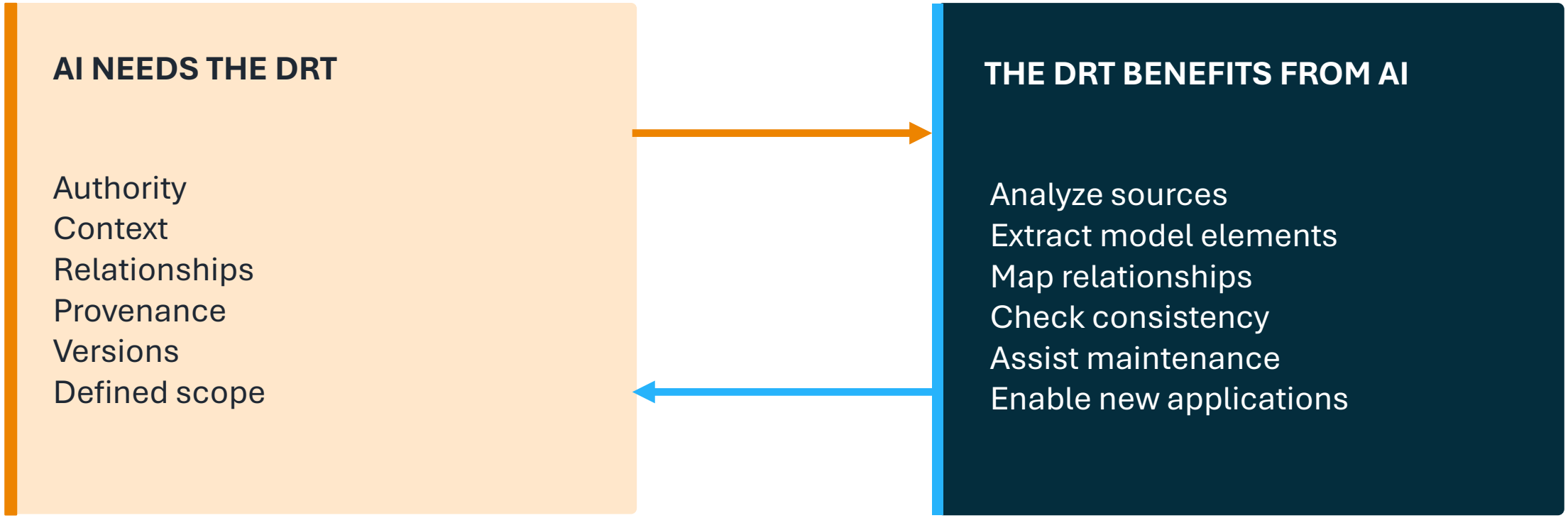
Operational use, expert review, and AI assistance drive continuous improvement.

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A RECIPROCAL RELATIONSHIP

AI needs the DRT. The DRT benefits from AI.



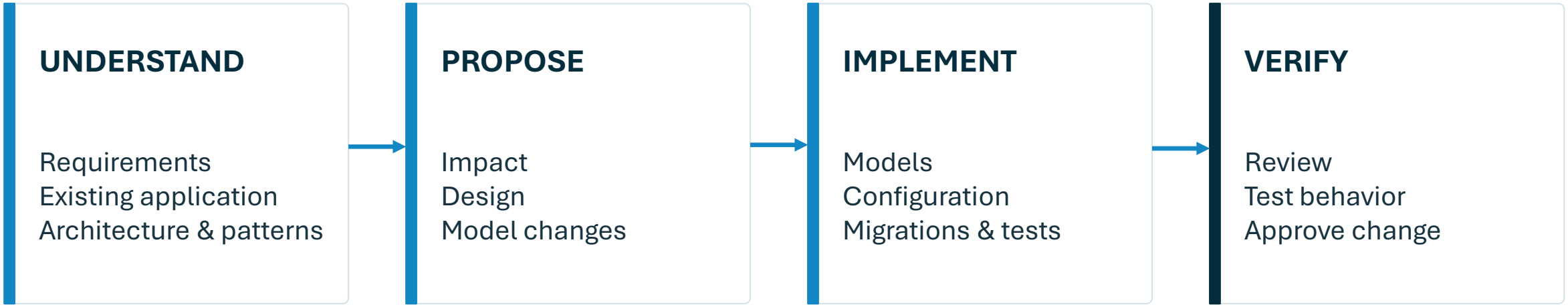
Structured knowledge makes AI more trustworthy. AI makes structured knowledge achievable at scale.

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THE NEXT CHAPTER OF MODEL-DRIVEN WORK

AI-assisted modeling: scale expertise without surrendering control



AI performs more analysis and development work. People remain accountable for what becomes operational.

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HOW THIS SHAPES BE INFORMED

Our response: connect knowledge, scale expertise, retain control

CONNECT THE PERSPECTIVES

Preserve specialist expertise. Make relationships explicit. Use open standards and connect them.

GOVERN THE SHARED KNOWLEDGE

Treat the connected model as a maintained foundational asset with ownership and lifecycle.

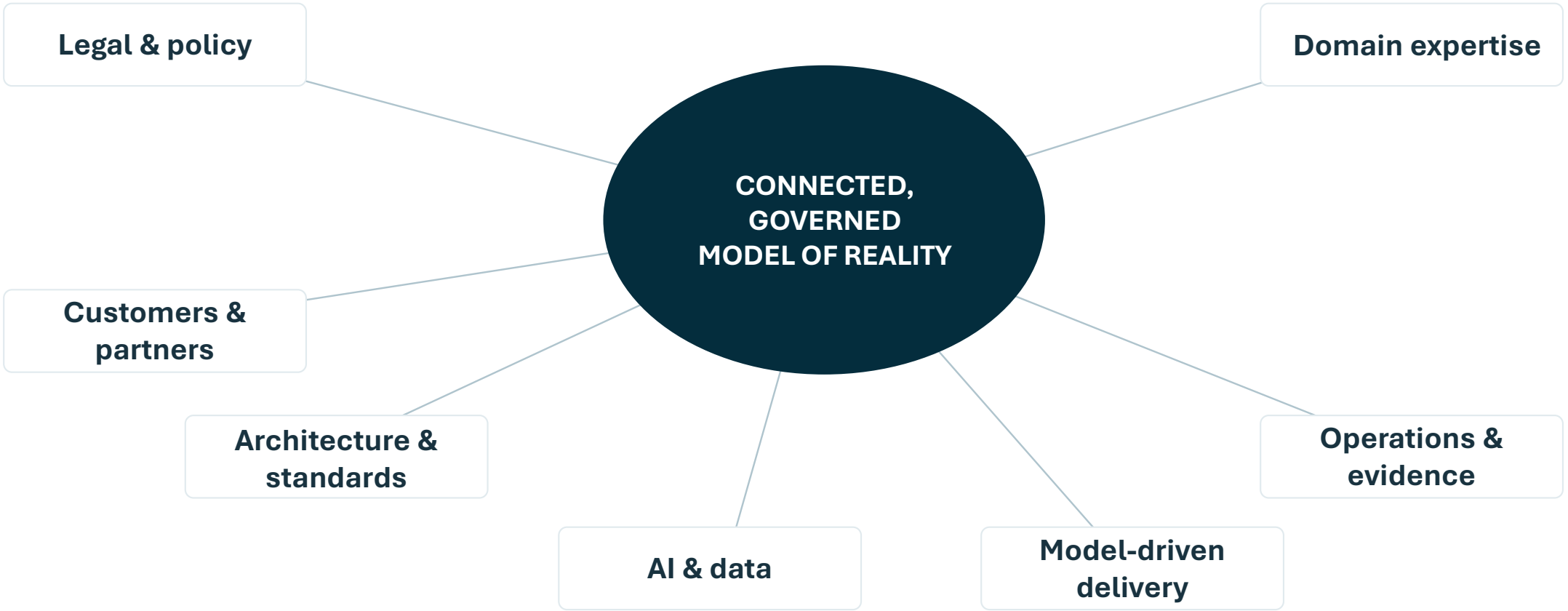
EXTEND HUMAN CAPABILITY

Use AI across analysis, modeling, applications, and development while retaining professional responsibility.

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A SHARED ENDEAVOR

No single discipline can build this future alone



Create · connect · validate · apply · improve

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AN INVITATION

Choose one connection to explore today

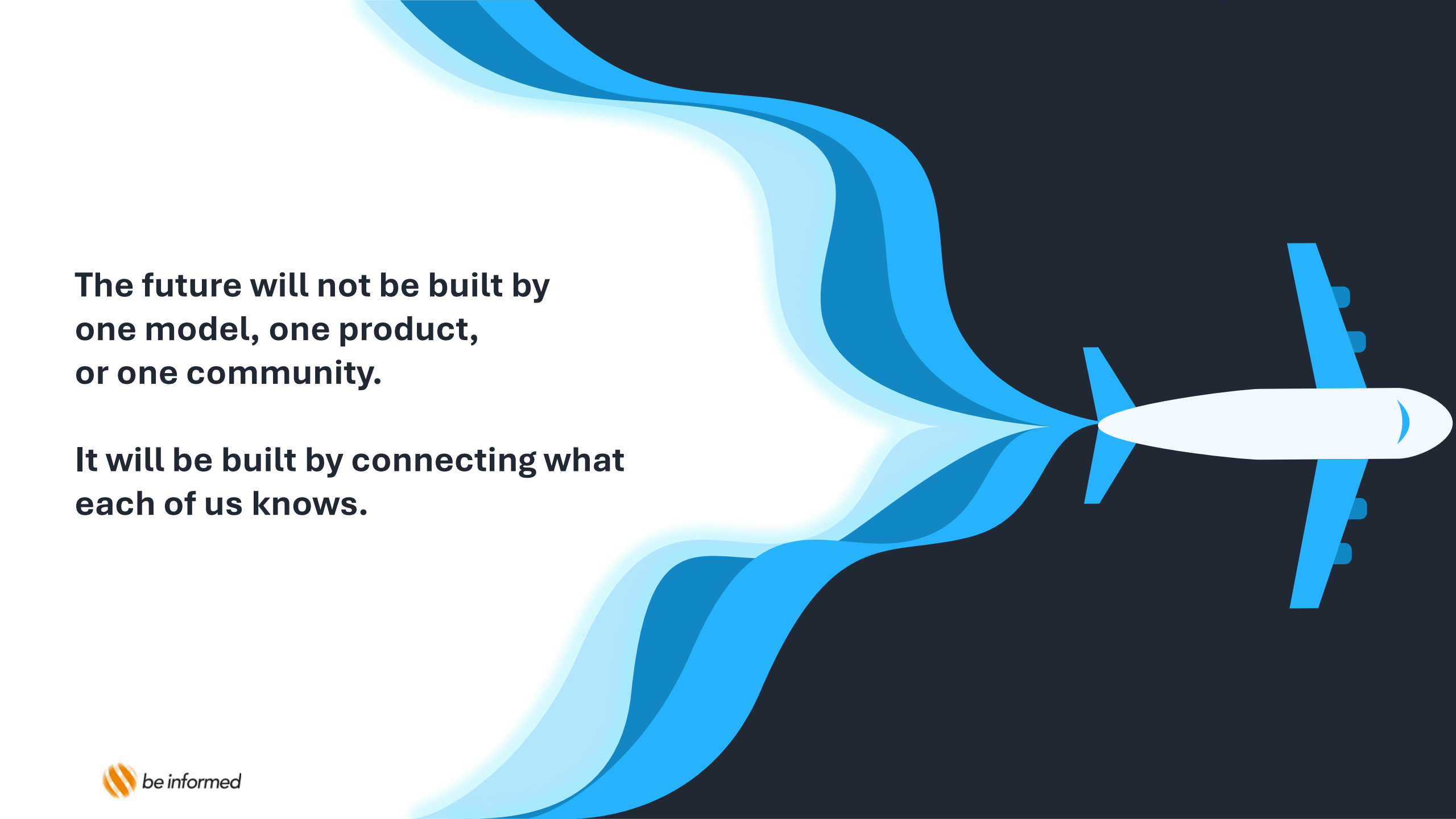
1. Learn how to connect a source to an operational decision.
2. Explore how architecture can retain its regulatory rationale.
3. Identify the governed knowledge an application design depends on.
4. Learn how to ground an AI use case in authoritative context and validation.
5. **Connect with a community outside your own.**

What is still an island in your work today?

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The future will not be built by one model, one product, or one community.

It will be built by connecting what each of us knows.



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