

Norm Engineering Conference 2026

Translating Ambition into Action



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Opening Remarks

1 Norm engineering from ambition to action and scale

4 AI and technology drives market opportunities

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3 The concept meets real projects

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It's time to unleash
the full value *at scale*
of norm engineering

Let's get started!



The big common problem - and our ambition - is not new

The problem

Legal complexity is a decades-old challenge with real economic and citizen implications

Governments strive to create stability, certainty, and security; resulting in intricate framework of laws and regulations developed over decades with real economic, job-creation, investment decision and public service implications

This problem continues to grow in an increasingly complex society
(volume x complexity)

Our ambition

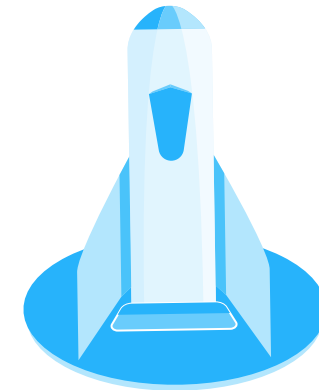
Unlocking growth and value by making regulation more accessible with technology

- Easier to understand regulations
- Greater transparency
- Reduced compliance burden & cost
- Enhanced process efficiency
- Elevated consumer / citizen experience
- Increased satisfaction & brand goodwill

This gave birth to and generated the first successes in
Norm engineering

Our challenge last 10-20 years

Scaling
at enterprise / national levels



Difficulty to **scale** has limited achieving the full potential of norm engineering...

The urgency of solving this challenge has only increased

In a world where processes are increasingly automated



The ability to accurately and safely guide automated processes becomes a critical competence

Norm Engineering as a critical competence

Norm Engineering creates a **structured and machine-readable** version of regulatory documents by presenting it in a framework that can be **more readily understood by the non-legal community** and used to **safely and accurately guide automated processes**.

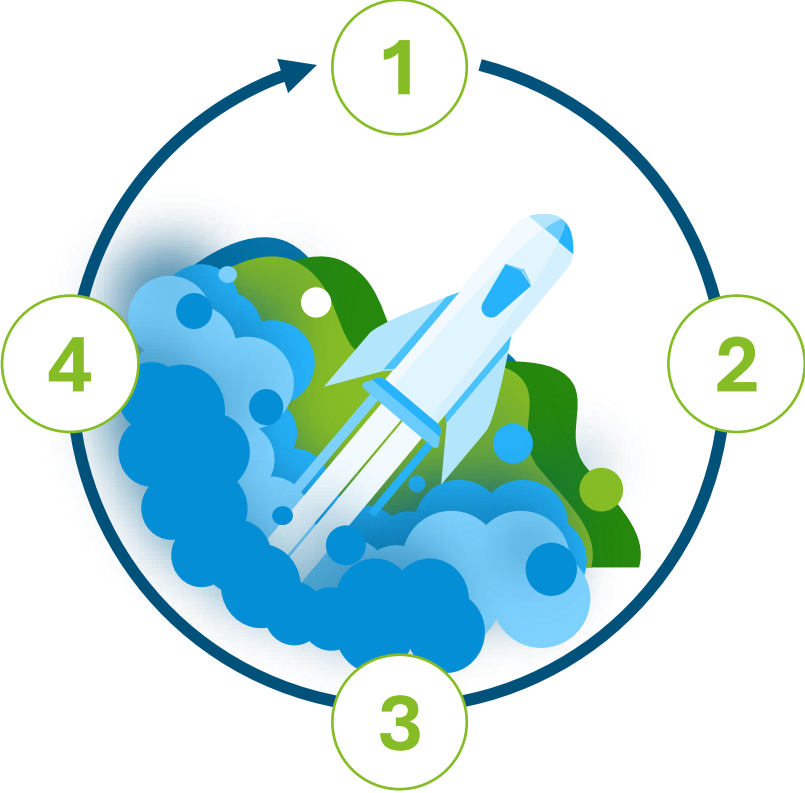
What is new and exciting

We finally have the means to make norm engineering happen *at scale*

FLINT (Formal Language for the INTERpretation of Normative Sources) structuring regulations into their **Acts, Facts, and Duties (FLINT Frames)**.

Common interoperable standard

Growing community of norm engineers



AI productivity (2 days → 14 seconds)

Growing critical mass of applications and learnings

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Developments over the last 12 months



Bringing together the best in Reg Tech

An alliance of leading regulatory technology capabilities

RegExplorer

Deloitte's leading certified-to-sell regulatory asset specifically designed for Government and Public Sector users

In market since 2018

65 datasets, 10 languages, 15M records

Engagements across North America, UK, Europe and Asia Pacific

Available as a license or in conjunction with Deloitte professional services

Be Informed

Be Informed is a leading RegTech and Compliance software provider

Proven technology to automate and operationalize regulations into scalable, traceable, and compliant processes

Co-developed over 20+ years with leading universities and research institutes

Trusted by regulators and regulated enterprises in over 20 countries

Integrated Solution Launched December 2025

Use Cases and Alignment to Value

Internal Organization Use Cases

Supports pain points in the administration of regulations, the efficiency of implementation, and adoption of AI.

External Constituent Use Cases

Supports market facing opportunities to enhance jurisdictional competitive advantage, differentiation, transparency, and services.

Government and Business Leaders



Focused on the advancement and implementation of government policy and objectives, directing agencies to help transform to drive efficiency and services

Policy and SME Specialists



Focused on the safe and sound implementation of policy mandates and providing accurate information and services to stakeholders

- Policy Management / Burden
- Policy Shaping / Impact
- Policy Process (Gold Plating)

- Market / Regulatory Appeal
- Licensing / Permitting
- Improve Constituent Services

- Support Policy Development
- Policy and Process Reforms
- Multijurisdictional Policy Views

- Improve Online Information
- Citizen / Business Portals
- Policy / Industry Guidelines

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**The concept
meets real
projects**



Norm Engineering in Production

Let's explore the Reengineering Solution

RegExplorer™

Improving the quality of regulations, reducing burdens, and accelerating effective processes.



RegExplorer
REENGINEER



RegExplorer REENGINEER can assist in improving the quality of regulations,

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AI and Technology drive market opportunity



Implementation Approach: Built on Agentic AI

Four instances of AI develop the solution

Data

Receive the source data and/or extract from regulatory corpus

FLINT

Process, using Agentic AI, all document types and normalize in FLINT structure.

Models

Develop, test and deploy models to support analytic types – overlapping, structuring, definitions

Visualisation

Using foundation of the application develop custom client solutions based on their personas and workflows



The rapid and steady advancement of LLMs, Agentic AI models, and Prompt Engineering are exponentially improving the performance, quality and experience of the Norm Engineering outputs

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What to expect from today's session



Today's agenda

09:45 - 10:15 Panel discussion: The future of Norm Engineering: opportunities, progress, and impact

10:15 - 10:35 Explainability, traceability, reproducibility and accountability with autonomous AI workflows

10:35 - 11:05 Coffee break

11:05 - 11:25 Policy anchors for building a (Dutch) Rules as Code community

11:25 - 11:45 Getting a GRIP on Norm Engineering

11:45 - 12:15 Towards a meta-model for norms

12:15 - 13:15 Networking lunch

13:15 - 13:45 State of the art in Norm Engineering and AI

13:45 - 14:15 Norm Engineering in law improvement, government execution, operational process compliance

14:15 - 14:45 Innovating the building permit request: enhancing AI quality through Norm Engineering – a use case in Flanders

14:45 - 15:15 Coffee break

15:15 - 15:35 Reengineering the policy development process

15:35 - 15:55 Quest for simpler and better. Bridging practice and policy. Dutch showcase of the DSO

15:55 - 16:15 The Netherlands Chamber of Commerce KVK journey on becoming more agile in the implementation of legislation

16:15 - 17:00 Panel discussion: The road ahead for Norm Engineering

17:00 - 17:15 Closing

17:15 - 19:00 Networking drinks

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Practical Information



Wifi: The Hauge Conference Center
Password: Happy2CONNECT!



Lunch Break and Networking:
Foyer



Restroom:
Next to room 2.4



Contact Information:
Marketing team

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Welcome!



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